



FEDERAL RETIREMENT THRIFT INVESTMENT BOARD  
1250 H Street, NW Washington, DC 20005

July 10, 2009

MEMORANDUM FOR THE EXECUTIVE DIRECTOR

FROM: JAMES B. PETRICK  
CHIEF FINANCIAL OFFICER

SUBJECT: QUARTERLY FINANCIAL ASSESSMENT OF TSP'S PRIMARY  
VENDORS – JULY 2009

The Board has requested that each quarter we review the TSP's primary vendors and report on their financial standing. This quarter, we have again reviewed Serco Group (formerly SI International), Barclays PLC, Switch and Data, R.R. Donnelley & Sons, MetLife, and The Active Network, Inc. We have added BlackRock, Inc. as part of the review given the pending acquisition of the Barclays BGI unit which is expected to close in the fourth quarter of 2009.

For each vendor we have analyzed the following:

1. Current Financial Condition:

Our financial analysis consists of a review of the vendor's key financial statistics from their current income statement and balance sheet for the most recent quarter available to determine their overall financial stability. For this report, we are using available data for the period through March 31, 2009. We determine whether there is evidence of stable or growing income (i.e., the profitability of the company). We also review the current balance sheet to determine: 1) the current ratio of assets to liabilities to ascertain the vendor's ability to meet short term liquidity needs, and 2) the ratio of total debt to total assets to ascertain the prospects for longer term profitability. Then, we look for significant changes from prior to current periods to identify trends that may require further explanation. At the Board's request, for comparative purposes, we have included information from the first quarter of 2009, year-end 2008, first quarter of 2008, and year-end 2007, and continue to provide the stock price and a statement of cash flows.

For banking and depository institutions such as Barclays PLC, the examination of assets and liabilities is a less relevant measure. In this industry, categorization of assets and capital is highly standardized so results can be weighted by risk factors. In the U.S., the Board of Governors of the Federal Reserve System (FRB) issues these risk-based capital guidelines. The guidelines are used to evaluate capital adequacy based on the perceived credit risk associated with balance sheet assets, as well as certain off-balance sheet exposures such as unfunded loan commitments, letters of credit, and derivative and foreign exchange contracts. For MetLife, we

heavily rely on the insurance rating agencies scores of overall financial strength and claims paying ability.

## 2. Dun & Bradstreet Credit Score:

We continue our practice of reviewing the Dun & Bradstreet credit scores. These scores predict the likelihood of a firm paying in a severely delinquent manner (90+ days past term) over the next twelve months. The score range is 1-5 with 1 being the lowest risk and 5 the highest risk of the firm paying in a severely delinquent manner. While this score has some descriptive value in terms of the firm's current relationship with its creditors and can disclose potential financial problems, it should only be considered one part of a firm's overall financial picture.

## 3. Significant Events:

This section includes a description of any significant items that could impact the company's financial situation, such as significant pending litigation, mergers and acquisitions, or major stock issuances or redemptions.

## 4. Risk Mitigation:

This section describes the risk to the TSP if the vendor were to become unable to meet the terms of the TSP's contract and what steps we would take to mitigate the risk to ongoing TSP operations.

## Attachments

## **Serco Services Inc. (formerly SI International)**

General Information: Serco Services Inc. is the prime contractor for operating both FRTIB data centers, operating and maintaining the TSP record keeping system, providing incoming mail, data entry and imaging support, and operating the Clintwood Call Center. Serco Services Inc. also administers the accounting, court ordered payments, death benefits, and payroll office liaison functions. Serco Services Inc. relies on subcontracting support as follows: Jacob and Sundstrum, Inc. for systems programming support; Switch & Data for our Northern VA Data Center space; Sungard Workflow Solutions for some TSP record keeping support, and Sungard EXP for incoming mail, data entry and imaging support.

On December 30, 2008, Serco Group plc completed the acquisition of SI International, which merged with Serco's existing North American business. SI International amended its Certificate of Incorporation, among other items, to change the name of the Company from "SI International, Inc." to "Serco Services Inc." Serco acquired 100% of the issued share capital of SI International, Inc. for consideration of £295.8 million in cash. In preparation for the merger with the Serco Group plc, SI International Inc. used its cash holdings to repay long term debt and to repurchase common stock.

Assessment: The integration of the merger is well advanced, management and business re-organization is complete, and the contract bid pipeline processes have been reviewed and integrated. Serco Services Inc. has an extensive portfolio of Federal government contracts and serves all branches of the U.S. military, numerous civilian agencies and the intelligence community. We find no indication at this time that Serco Services Inc. is unable to fulfill its contractual obligations to the TSP.

Current Financial Condition: **Interim Results for the first six months of 2009 are scheduled to be released on August 26, 2009. (Quarterly results are not reported.)** Serco Group plc reported 2008 year-end revenues of £3.1 billion compared to £2.8 billion reported year-end 2007, an increase of 11 percent. In the U.S., Serco Services Inc.'s year-end 2008 performance was in line with revenue expectations of \$575.5 million, compared with year-end 2007 revenues of \$510.8 million, an increase of 13 percent.

- **Income Statement:** Serco Group plc's 2008 net profit climbed 21 percent to £100 million. As of December 31, 2008, Serco Services reported a \$37 million operating profit, compared to \$39 million at year-end 2007, reflecting a 5 percent decline.
- **Balance Sheet:** As of December 31, 2008, Total Assets for Serco Group plc increased £765 million (44 percent) to £2,506 million in 2008 from year-end 2007. Of this increase, most of it was attributed to goodwill, and trade and other receivables.
- **Cash Flow:** Through December 31, 2008, Serco Group plc reported a cash balance of £251 million compared to £185 million at year-end 2007, reflecting a 36 percent increase. The acquisition of SI International contributed £13 million in cash and cash equivalents.

- Current Ratio (Current Assets/Current Liabilities) increased to 1.3 as of December 31, 2008, up from 1.1 at year-end 2007.
- Leverage: Through December 31, 2008, Total Liabilities as a percent of Total Assets increased to 73 percent from 71 percent reported at year-end 2007.

Dun & Bradstreet Credit Score Class: As of June 4, 2009, the credit score for SI International (as a subsidiary of Serco), was 3, (moderate risk). This score changed from 2, (slight risk), reported on March 17, 2009.

Stock Performance: SI International ceased trading with the completion of its merger with Serco Group plc (SRP.L). On June 30, 2009, Serco Group plc traded at £422.00. The 52-week range has been between £317.00 and £496.25; where the high was on January 5, 2009, and the low was on October 24, 2008.

SAS 70 Report: Serco Group is not required to file this report.

Significant Events:

- As of May 12, 2009, management reported that smaller and medium-sized contract wins in North America continue to play an important role. The integration of SI International continues to progress well which enhances Serco Group plc's ability to deliver integrated solutions to the \$290 billion U.S. federal government services market. Serco N.A. and SI International combined have 11,500 employees, and are expected to generate combined annual revenue of \$1.3 billion.
- As of May 12, 2009, management stated Serco made a strong start to the year and is on track to deliver on expectations for 2009. So far in 2009, they have signed contracts valued at £1 billion, and have been appointed preferred bidder on contracts valued about £250 million.
- As of December 24, 2008, SI International was ranked as the 44th largest Federal Prime IT Contractor by Washington Technology.

Risk Mitigation: Should Serco Services Inc. cease operations, we could issue letter contracts (an agreement to be negotiated at a later point) on an emergency basis to: a) Switch & Data to retain our Northern VA data center space; b) Jacob and Sundstrum to continue systems programming (and perhaps expand that support to data center operations), and; c) Sungard to continue incoming mail, data entry, and other operations as well as for expanded capabilities to maintain the TSP record keeping system, accounting, legal, and Agency interface operations.

If Serco Services Inc. were unable to operate the Clintwood call center, The Active Network, Inc. call center in Frostburg, MD, could serve as a temporary backup.

The Agency is continuing to develop the requirements for a new statement of work (SOW) in preparation for the re-competition of Serco Services Inc.'s record keeping services. The progress

on this effort has been delayed by the need to relocate the Agency's primary data center while keeping the TSP modernization initiative on track. The Agency's inability to release an RFP for acquisition support services has also contributed to the delay. We hope to release the acquisition support services RFP by September 30, 2009 and the RFP for recordkeeping services by the end of FY 2010, with a contract award in mid FY 2011. A full and open competition is planned, and risk mitigation will be a principal component of the procurement strategy.

**Serco Group**  
**Income Statement**  
**In £ millions**

	12/31/2008	12/31/2007	12/31/2006
Revenue	3,124	2,811	2,548
Cost of sales	(2,667)	(2,405)	(2,183)
<b>Gross profit</b>	<b>457</b>	<b>406</b>	<b>366</b>
Administrative expenses	(292)	(264)	(236)
Other expenses – amortisation of intangibles arising on acquisition	(9)	(9)	(16)
<b>Total administrative expenses</b>	<b>(301)</b>	<b>(273)</b>	<b>(252)</b>
Gain on sale of PFI investments			11
Adjusted operating profit	165	142	141
Investment revenue and finance costs	(20)	(19)	(18)
<b>Adjusted profit before tax</b>	<b>145</b>	<b>123</b>	<b>124</b>
Profit before tax	136	115	107
Tax	(37)	(32)	(28)
<b>Net Profit</b>	<b>100</b>	<b>82</b>	<b>79</b>

**Serco Group**  
**Balance Sheet**  
**In £ millions**

	12/31/2008	12/31/2007	12/31/2006
<b>Assets</b>			
Non-current assets			
Goodwill	965	542	529
Other intangible assets	191	139	126
Property, plant and equipment	115	95	94
Trade and other receivables	121	105	111
Retirement benefit assets	62	-	-
Deferred tax assets	20	52	74
Derivative financial instruments	6	1	-
	1,480	934	932
Current assets			
Inventories	50	46	52
Trade and other receivables	720	574	463
Cash and cash equivalents	251	185	218
Derivative financial instruments	5	2	-
Total current assets	1,026	806	733
<b>TOTAL ASSETS</b>	<b>2,506</b>	<b>1,740</b>	<b>1,665</b>
<b>Liabilities</b>			
Current liabilities			
Trade and other payables	755	670	542
Current tax liabilities	20	15	13
Obligations under finance leases	5	8	8
Loans	37	14	58
Derivative financial instruments	4	2	11
Total current liabilities	820	708	632
Non-current liabilities			
Trade and other payables	36	13	10
Obligations under finance leases	13	9	12
Loans	711	317	346
Derivative financial instruments	-	11	14
Retirement benefit obligations	177	143	249
Provisions	38	19	22
Deferred tax liabilities	26	22	20
Total Long-term liabilities	1,001	534	674
Total liabilities	1,820	1,242	1,305
Net assets	685	499	360
<b>Equity</b>			
Share capital	(10)	(10)	(10)
Share premium account	(301)	(299)	(284)
Capital redemption reserve	-	-	-
Retained earnings	(340)	(261)	(197)
Retirement benefit obligations reserve	48	90	120
Share-based payment reserve	(40)	(35)	(26)
Own shares reserve	20	15	16
Hedging and translation reserve	(62)	2	21
Equity attributable to equity holders of the parent	685	497	358
Minority interest	-	1	2
Total equity	685	499	360
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b>2,506</b>	<b>1,740</b>	<b>1,665</b>

**Serco Group**  
**Cash Flow Statement**  
**In £ millions**

	12/31/2008	12/31/2007	12/31/2006
<u>Net cash inflow/(outflow) from operating activities</u>	163	134	160
<u>Net cash inflow/(outflow) from investing activities</u>	(349)	(49)	(6)
<u>Net cash inflow/(outflow) from financing activities</u>	230	(125)	(172)
Net increase/(decrease) in cash and cash equivalents	44	(40)	(18)
Cash and cash equivalents at beginning of period	185	218	241
Net exchange gain	22	7	(5)
<b>Cash and cash equivalents at end of period</b>	<b>251</b>	<b>185</b>	<b>218</b>



## Barclays PLC

General Information: Barclays PLC is ranked as the 25th largest company in the world according to Forbes Global 2000's 2008 list and is the fourth largest financial services provider in the world according to Tier 1 capital (\$32.5 billion). In the U.K., it is the second largest bank based on asset size. On December 6, 2006, the Agency announced that Barclays Global Investors (BGI), N.A., Barclays' asset management division, was selected to manage the TSP F, C, S, and I funds. In addition to investment management, BGI is responsible for providing custody through its subcontractor (State Street Bank and Trust Company) and securities lending services to the TSP.

On June 16, 2009, Barclays accepted BlackRock Inc.'s \$13.5 billion offer to buy Barclays Global Investors. Barclays plans to recommend the transaction for shareholder approval at a general meeting to be held in early August. Barclays said it would pay a breakup fee of \$175 million to private-equity firm CVC Capital Partners, which had reached an earlier deal to buy iShares, BGI's exchange-traded fund unit. **The transaction is expected to close in the fourth quarter 2009 following approval by Barclays' shareholders, the receipt of client consents and regulatory approvals, and satisfaction of customary closing conditions.**

Assessment: Barclays PLC is a financially sound and profitable financial institution. Barclays reports that their year-end capital ratios exceed the regulatory minimum required by the Financial Services Authority (FSA) by an amount equivalent to £17 billion. On March 27, 2009, the Financial Services Authority tested Barclays's loans against various economic scenarios through 2011 and found that its capital ratio, a measure of financial strength, remained above the regulatory minimum of 4 percent. At present, Barclays states it will not seek subscription for further capital - either from the private sector or from the U.K. Government.

Current Financial Condition: Barclays follows the International Accounting Standards (IAS) interim reporting timetable and has published its audited results as of December 31, 2008.

**Interim results for the first six months of 2009 will be available in August 2009.**

- **Income Statement:** Barclays PLC reported Group profit before tax of £6.1 billion at year end 2008, down 14 percent from £7.1 billion in 2007. Major items affecting the 2008 profit were: a) Gains on acquisitions of £2 billion, mostly attributed to Lehman Brothers' North America, and b) Gross credit market losses and impairment of £8 billion. Net profit was £5.3 billion as of December 31, 2008, up slightly from £5.1 billion at year-end 2007.
- As of year-end 2008, for the Barclays Global Investors (BGI) fund division, profit before tax declined by 19 percent to £595 million. Income fell 4 percent to £1,844 million due to lower incentive fees. We note that assets under BGI management decreased 28 percent to \$1,495 billion (from \$2,079 billion in 2007), comprising \$99 billion of net new assets, \$130 billion of negative exchange rate movements, and \$553 billion of negative market movements.

- **Balance Sheet:** As of December 31, 2008, Total Assets for Barclays PLC increased £826 billion (67 percent) to £2,053 billion in 2008. Of this increase, £737 billion was attributable to an increase in derivative assets (foreign exchange, interest rate, credit, equity and stock index, commodity derivatives) and £124 billion was attributable to increased loans and advances. All other assets declined by £35 billion. Total Liabilities were £2,006 billion, up 68 percent from the £1,195 billion at year-end 2007.
- **Cash Flow:** As of December 31, 2008, cash and cash equivalents totaled £65.0 billion, compared to £33.0 billion at year-end 2007. The company has indicated that cash is being held to consider the potential for further market deterioration.
- **Capital:** As of December 31, 2008, the Tier 1 ratio was 9.7 percent, whereas it was 7.9 percent in June 2008. The pro forma ratios significantly exceed the minimum levels established by the U.K. Financial Services Authority. (Note: Other U.K. institutions have obtained capital assistance from the U.K. government but, to-date, Barclays has not.)

**Dun & Bradstreet Credit Score Class:** As of June 4, 2009, the credit score was 3 (moderate risk); changed from 2 (slight risk) reported on March 17, 2009.

**Stock Performance:** As of June 30, 2009, Barclays plc traded at \$18.44. Barclay's plc 52-week stock price range has been from \$2.75 to \$32.50. The 52-week low occurred on January 23, 2009, and the high stock price took place on September 19, 2008.

**SAS 70 Report:** The independent service auditor's report dated January 30, 2009 was provided by PricewaterhouseCoopers LLP. Dates of coverage are January 1, 2008 to December 31, 2008. No issues related to the TSP were determined.

#### **Significant Events:**

- On June 16, 2009, Barclays accepted BlackRock Inc.'s \$13.5 billion offer to buy Barclays Global Investors. Barclays is expected to realize a net gain on sale of \$8.8 billion (£5.3 billion) based on the closing price of BlackRock common stock of \$182.60 on June 11, 2009, the net assets of the BGI business subject to disposal as of March 31, 2009 and transaction costs. This gain would add an estimated 163 bps to the Equity Tier 1 ratio as of December 31, 2008. Together with the Mandatorily Convertible Notes issued in November 2008, Barclays would have reported an estimated Equity Tier 1 ratio of 8.3 percent as of year-end 2008 on a pro-forma basis.
- On June 4, 2009, Abu Dhabi's International Petroleum Investment Co. (IPIC) announced that it has sold off £1.25 billion (\$2.03 billion) in financial instruments held in Barclays PLC, exiting almost entirely from the £3.25 billion investment made last fall.
- On June 3, 2009, Temasek Holdings, Singapore's state-owned investment fund, announced that it has sold its entire stake in Barclays.

Risk Mitigation: The TSP assets in the four investment funds managed by BGI and the level of risk should BGI cease operations will be assumed by Barclays until there is a transfer of assets in the fourth quarter of 2009. These assets are held in commingled trust funds, which cannot be accessed by Barclays' creditors. In the event of bankruptcy by Barclays, the actual securities could be transferred by the Agency to another investment manager. There is a risk during the transition period that the TSP might be unable to invest and disinvest participants' money in a timely fashion. Additionally, there may be transaction costs associated with transferring the assets to another investment manager, but this risk is mitigated by the terms of the current contract with Barclays, which provides for the transfer in kind of the TSP assets. There is no risk to the TSP assets in the purchase by BlackRock, Inc. as BlackRock, Inc. is subject to the same contract provisions as Barclays.

**Barclays PLC**  
**Income Statement**  
(in £ millions)

	<u>12/31/08</u>	<u>12/31/07</u>	<u>12/31/06</u>
Interest income	28,010	25,308	21,805
Interest expense	(16,541)	(15,698)	(12,662)
Net interest income	<u>11,469</u>	<u>9,610</u>	<u>9,143</u>
Fee and commission income	9,489	8,678	8,005
Fee and commission expense	(1,082)	(970)	(828)
Net fee and commission income	<u>8,407</u>	<u>7,708</u>	<u>7,177</u>
Net trading income	1,329	3,759	3,614
Net investment income	680	1,216	962
Principal transactions	<u>2,009</u>	<u>4,975</u>	<u>4,576</u>
Net premiums from insurance contracts	1,090	1,011	1,060
Other income	<u>377</u>	<u>188</u>	<u>257</u>
Total income	<u>23,352</u>	<u>23,492</u>	<u>22,213</u>
Net claims and benefits incurred on insurance contracts	(237)	(492)	(575)
Total income net of insurance claims	23,115	23,000	21,638
Impairment charges and other credit provisions	(5,419)	(2,795)	(2,154)
Net income	<u>17,696</u>	<u>20,205</u>	<u>19,484</u>
Staff costs	(7,779)	(8,405)	(8,169)
Administration and general expenses	(5,666)	(4,141)	(3,914)
Depreciation of property, plant and equipment	(630)	(467)	(455)
Amortization of intangible assets	(291)	(186)	(136)
Operating Expenses	<u>(14,366)</u>	<u>(13,199)</u>	<u>(12,674)</u>
Share of post-tax results of associates and joint ventures	14	42	46
Profit on disposal of subsidiaries, associates and joint ventures	327	28	323
Gains on acquisitions	2,406	-	-
<b>Profit before tax</b>	<u>6,077</u>	<u>7,076</u>	<u>7,179</u>
Tax	(790)	(1,981)	(1,941)
<b>Profit after tax</b>	<u>5,287</u>	<u>5,095</u>	<u>5,238</u>
Profit attributable to minority interests	905	377	342
Profit attributable to equity holders	<u>4,382</u>	<u>4,749</u>	<u>4,914</u>
	<u>5,287</u>	<u>5,126</u>	<u>5,256</u>

**Barclays PLC**  
**Balance Sheet**  
(in £ millions)

	12/31/08	12/31/07	12/31/06
<b>ASSETS</b>			
Cash and balances at central banks	30,019	5,801	7,345
Items in the course of collection from other banks	1,695	1,836	2,408
Trading portfolio assets	185,637	193,691	177,867
<i>Financial assets designated at fair value:</i>			
held on own account	54,542	56,629	31,799
held in respect of linked liabilities to customers under investment contracts	66,657	90,851	82,798
Derivative financial instruments	984,802	248,088	138,353
Loans and advances to banks	47,707	40,120	30,926
Loans and advances to customers	461,815	345,398	282,300
Available for sale financial investments	64,976	43,072	51,703
Reverse repurchase agreements and cash collateral on securities borrowed	130,354	183,075	174,090
Other assets	6,302	5,150	5,850
Current tax assets	389	518	557
Investments in associates and joint ventures	341	377	228
Goodwill	7,625	7,014	6,092
Intangible assets	2,777	1,282	1,215
Property, plant, and equipment	4,674	2,996	2,492
Deferred tax assets	2,668	1,463	764
<b>Total Assets</b>	<b>2,052,980</b>	<b>1,227,361</b>	<b>996,787</b>
<b>LIABILITIES</b>			
Deposits from banks	114,910	90,546	79,562
Items in the course of collection due to other banks	1,635	1,792	2,221
Customer accounts	335,505	294,987	256,754
Trading portfolio liabilities	59,474	65,402	71,874
Financial liabilities designated at fair value	76,892	74,489	53,987
Liabilities to customers under investment contracts	69,183	92,639	84,637
Derivative financial instruments	968,072	248,288	140,697
Debt securities in issue	149,567	120,228	111,137
Repurchase agreements and cash collateral on securities lent	182,285	169,429	136,956
Other liabilities	12,640	10,499	10,337
Current tax liabilities	1,216	1,311	1,020
Insurance contract liabilities including unit-linked liabilities	2,152	3,903	3,878
Subordinated liabilities:	29,842	18,150	13,786
Deferred tax liabilities	304	855	282
Provisions	535	830	462
Retirement benefit liabilities	1,357	1,537	1,807
<b>Total Liabilities</b>	<b>2,005,569</b>	<b>1,194,885</b>	<b>969,397</b>
<b>SHAREHOLDER'S EQUITY</b>			
Called up share capital	2,093	1,651	1,634
Share premium account	4,045	56	5,818
Other reserves	2,793	874	390
Other equity	3,652	-	-
Retained earnings	24,208	20,970	12,129
Less: treasury shares	(173)	(260)	(212)
<b>Shareholders' equity excluding minority interest</b>	<b>36,618</b>	<b>23,291</b>	<b>19,799</b>
Minority interests	10,793	9,185	7,591
<b>Total Shareholder's Equity</b>	<b>47,411</b>	<b>32,476</b>	<b>27,390</b>
<b>Total Liabilities and Shareholder's Equity</b>	<b>2,052,980</b>	<b>1,227,361</b>	<b>996,787</b>

**Barclays PLC**  
**Statement of Cash Flows**  
(in £ millions)

	<u>12/31/08</u>	<u>12/31/07</u>	<u>12/31/06</u>
Net cash inflow/(outflow) from operating activities	33,716	(10,747)	(10,047)
Net cash inflow/(outflow) from investing activities	(8,755)	10,064	(1,154)
Net cash inflow/(outflow) from financing activities	12,272	3,358	692
Net gain on exchange rate changes on cash and cash equivalents	(5,801)	(550)	562
<b>Net (decrease)/increase in cash and cash equivalents</b>	<b>31,432</b>	<b>2,125</b>	<b>10,147</b>
Cash and cash equivalents - beginning of the period	33,077	30,952	20,805
<b>Cash and cash equivalents - end of the period</b>	<b>64,509</b>	<b>33,077</b>	<b>30,952</b>

## **Switch & Data**

General Information: Switch & Data provides data center hosting services for the TSP at two sites. The TSP's primary data center operates out of Switch & Data's northern Virginia facility under contract with Serco Services Inc. (formerly SI International). The Agency has a direct contract with Switch & Data for the western Pennsylvania facility that houses our backup data center.

Assessment: On February 8, 2007, Switch & Data completed an initial public offering (IPO) resulting in gross proceeds of \$153 million. Net proceeds, after underwriting discounts and commissions and other costs related to the offering, were \$139.3 million. Much of this amount was used to reduce long-term debt, while the rest was used to improve the Company's cash reserve.

As of March 31, 2009, Switch & Data had borrowed the entire \$120 million in principal outstanding under the Term Loan permitted under the terms of its 2008 Credit Facility. The company also had \$22.5 million in principal outstanding under the Delayed Draw Term Loan, as well as a \$1.4 million outstanding letter of credit. All of the Company's assets are pledged as collateral for the 2008 Credit Facility.

Current Financial Condition: In its SEC filing for the quarter ending March 31, 2009, Switch & Data reported a net loss of \$2 million, compared to a net profit of \$0.3 million for the quarter ending March 31, 2008.

- **Income Statement:** For the quarter ending March 31, 2009, total revenue increased 18 percent to \$47.1 million, compared to \$39.8 million in the same period in 2008. Total costs and operating expenses increased to \$44.2 million for the first quarter of 2009, a 22 percent increase over the \$36.4 million reported for the first quarter of 2008. Operating Income in the same period of 2009 was \$2.9 million compared to \$3.4 million for the same period of 2008. The increase in interest expense is primarily due to an increase in the weighted average outstanding debt balance.
- **Balance Sheet:** Through March 31, 2009, Switch & Data reported Total Assets of \$371.9 million, a 4 percent increase from \$358.9 million at year-end 2008. Total Liabilities of \$252.0 million were reported, 6 percent higher than the \$237.9 million reported at year-end 2008. The increase in liabilities was mainly due to an increase in long-term debt.
- **Cash Flow:** Through March 31, 2009, cash and cash equivalents totaled \$22.4 million, an increase of \$7.7 million from \$14.7 million at year-end 2008.
- **Current Ratio:** The Current Ratio (Current Assets/Current Liabilities) increased to 0.9 as of March 31, 2009, from 0.6 at year-end 2008.
- **Leverage:** Through March 31, 2009, Total Liabilities as a percent of Total Assets increased to 67.7 percent from 66.3 percent reported at year-end 2008.

Stock Performance: The share price of Switch & Data as of June 30, 2009, was \$11.73 (its initial public offering price was \$17.00 per share). Its 52-week stock price range was \$3.92-\$18.17, where the low stock price was on November 21, 2008, and the high was on July 30, 2008.

SAS 70 Report: The most recent SAS 70 report is the report dated September 8, 2006 by SAS 70 Solutions. No issues related to the TSP were determined. In the meantime, SAS 70 certification is not required to be renewed or updated unless there is a material change in the company's operating procedures. Because Switch & Data has not made any material changes, the letter from 2006 is still in effect and Switch & Data is still certified. As of June 10, 2009, Switch & Data announced that it has completed a SAS 70 Type II audit which included its centralized Operations Service Support Center (OSSC), Security Operations Center (SOC) and human resources groups located in its Tampa Headquarters.

Dun & Bradstreet Credit Score Class: As of June 4, 2009, the credit score of 3 (moderate risk) changed from 2 (slight risk) reported on April 8, 2009.

Lawsuit Issues: No action reported during this period.

Significant Events:

- The Agency and Switch & Data are working together to complete the move to the new Virginia site. We started populating the new site with TSP IT assets in mid-November, and the complete transition should be completed by September 30, 2009.

Risk Mitigation: There is some operational risk to the TSP if Switch & Data fails because of our dependence on it for both our primary data center and the backup facility in Pennsylvania. If Switch & Data were to fail, we could take one of two actions. We could split the primary and backup data centers between two contractors. To do so, we would need to do a competitive procurement and state the requirement for independent contractors for the two sites in an RFP. Competition could be limited to collocation providers on the GSA Schedule, which would provide for a quicker contract award. An alternative would be a similar approach as with the Clintwood call center, and create data centers as Government Owned Contractor Operated (GOCO) facilities. Although it requires more effort, this would allow us to continue operations by either issuing a letter contract to another contractor to operate the facility or to operate it ourselves (with temporary staff).

We continue to monitor the Company's long-term viability, which includes periodic site visits and dialogue with onsite personnel to ascertain the condition and use of facilities, and timeliness of payrolls. At the same time we are researching other potential hosting companies/sites.



**Switch & Data  
Income Statement  
(in \$ thousands)**

	<u>03/31/09</u>	<u>12/31/08</u>	<u>03/31/08</u>	<u>12/31/07</u>
<b>Revenues</b>	47,133	171,525	39,777	137,530
<b>Cost and operating expenses</b>				
Cost of revenues, exclusive of depreciation and amortization	24,293	90,122	20,359	70,986
Sales and marketing	5,224	19,670	5,194	16,313
General and administrative	4,682	17,659	4,331	15,039
Depreciation and amortization	10,046	30,716	6,524	25,584
Lease litigation settlement	-	-	-	2,600
Asset impairment	-	-	-	-
Total costs and operating expenses	44,245	158,167	36,408	130,522
<b>Operating income</b>	<b>2,888</b>	<b>13,358</b>	<b>3,369</b>	<b>7,008</b>
Interest income	3	1,587	372	1,808
Interest expense	(4,358)	(19,193)	(2,502)	(6,622)
Loss from debt extinguishment	-	(695)	(695)	(2,809)
Other income (expense), net	(238)	(768)	(161)	(305)
Income (loss) from continuing operations before income taxes	(1,705)	(5,711)	383	(920)
Provision for income taxes	(275)	(1,324)	(44)	(263)
Loss from continuing operations	(1,980)	(7,035)	339	(1,183)
Income (loss) from discontinued operations	-	-	-	397
<b>Net income/(loss)</b>	<b>(1,980)</b>	<b>(7,035)</b>	<b>339</b>	<b>(786)</b>
Preferred stock accretions and dividends	-	-	-	(227,522)
Net loss, attributable to common shareholders	(1,980)	(7,035)	339	(228,308)

**Switch & Data  
Balance Sheet  
(in \$ thousands)**

	<u>03/31/09</u>	<u>12/31/08</u>	<u>03/31/08</u>	<u>12/31/07</u>
<b>Assets</b>				
Current assets				
Cash and cash equivalents	22,421	14,706	109,549	45,595
Accounts receivable, net of allowance for bad debts	10,584	11,497	7,671	9,029
Prepaid and other assets	1,584	2,429	1,432	1,468
<b>Total current assets</b>	<u>34,589</u>	<u>28,632</u>	<u>118,652</u>	<u>56,092</u>
Property and equipment, net	278,253	270,286	160,467	114,803
Derivative asset	-	-	-	-
Goodwill	36,023	36,023	36,023	36,023
Other intangible assets, net	17,625	18,575	21,835	23,287
Other long-term assets, net	5,393	5,349	5,768	2,485
<b>Total assets</b>	<u>371,883</u>	<u>358,865</u>	<u>342,745</u>	<u>232,690</u>
<b>Liabilities, Redeemable Preferred Stock and Shareholders' Equity (Deficit)</b>				
Current liabilities				
Accounts payable and accrued expenses	22,901	34,131	24,520	26,859
Derivative liability	8,173	7,434	1,615	624
Current portion of unearned revenue	3,362	3,629	3,097	3,567
Current portion of deferred rent	459	455	355	363
Current portion of customer security deposits	600	547	955	936
Current portion of long-term debt	3,563	-	-	3,750
<b>Total current liabilities</b>	<u>39,058</u>	<u>46,196</u>	<u>30,542</u>	<u>36,099</u>
Unearned revenue, less current portion	1,841	1,858	1,886	2,073
Deferred rent, less current portion	20,819	18,587	13,987	12,882
Customer security deposits, less current portion	305	376	70	93
Long-term debt, less current portion	138,937	120,000	120,000	34,439
Long-term portion of capital lease obligation	50,990	50,927	50,057	22,049
<b>Total liabilities</b>	<u>251,950</u>	<u>237,944</u>	<u>216,542</u>	<u>107,635</u>
Series C redeemable preferred stock	-	-	-	-
Series B convertible preferred stock	-	-	-	-
Commitments and contingencies				
Shareholders' deficit				
Common stock	3	3	3	3
Series B common stock	-	-	-	-
Series D-1 & D-2 preferred stock	-	-	-	-
Unearned stock compensation	-	-	-	(15)
Additional paid in capital	349,273	347,909	342,019	340,520
Accumulated deficit	(226,513)	(224,534)	(217,159)	(217,573)
Accumulated other comprehensive income	(2,830)	(2,457)	1,340	2,120
<b>Total shareholders' deficit</b>	<u>119,933</u>	<u>120,921</u>	<u>126,203</u>	<u>125,055</u>
<b>Total Liabilities, Preferred Stock and Shareholders' Deficit</b>	<u>371,883</u>	<u>358,865</u>	<u>342,745</u>	<u>232,690</u>
 CURRENT RATIO: Current Assets/Current Liabilities	0.89	0.62	3.88	1.55
LEVERAGE: Total Liabilities/Total Assets	67.75%	66.30%	63.18%	46.26%

**Switch & Data**  
**Statement of Cash Flows**  
(in \$ thousands)

	<u>03/31/09</u>	<u>12/31/08</u>	<u>03/31/08</u>	<u>12/31/07</u>
Net cash inflow/(outflow) from operating activities	8,964	45,614	11,036	38,641
Net cash inflow/(outflow) from investing activities	(23,734)	(154,710)	(24,908)	(33,933)
Net cash inflow/(outflow) from financing activities	22,500	78,863	78,011	36,563
Net increase in cash and cash equivalents	7,730	(30,233)	64,138	41,271
Effect of exchange rate charges on cash	(15)	(656)	(184)	653
Cash and cash equivalents - beginning of the period	14,706	45,595	45,595	3,671
Cash and cash equivalents - end of the period	<u>22,421</u>	<u>14,706</u>	<u>109,549</u>	<u>45,595</u>

## **R.R. Donnelley & Sons**

General Information: R.R. Donnelley & Sons of Chicago, IL, was awarded the contract for bulk mailing services in March 2006. These services include printing and mailing Agency documents, education, and marketing materials to participants, beneficiaries, and third parties.

Assessment: R.R. Donnelley was ranked number one in the publishing and printing industry with a Fortune 500 ranking of 229 in 2008, and has locations throughout the United States, Europe, Mexico, South America, and China. The Company reported a loss in both 2007 and in 2008. However, there is no indication at this time that it will be unable to meet its contractual obligations to the TSP.

Current Financial Condition: **Income Statement:** For the quarter ending March 31, 2009, the Company reported net earnings of \$13.9 million, compared to net earnings of \$182.5 million for the first quarter of 2008. As of March 31, 2009, the Company recorded net restructuring charges of \$39.0 million for employee termination costs for 2,693 employees, of whom 1,709 were terminated as of March 31, 2009 related to closings of two catalog, magazine and retail insert manufacturing facilities, one book manufacturing facility and one digital solutions facility in the U.S. In addition, the Company also announced closings of one Global Turnkey Solutions manufacturing facility and one European manufacturing facility. The Company incurred other restructuring charges, including lease termination and other facility closure costs of \$2.4 million in the first quarter of 2009. The Company also recorded \$12.8 million of impairment charges for machinery and equipment associated with the facility closings in this period.

- **Balance Sheet:** As of March 31, 2009, \$9.6 billion of Total Assets were reported, increased from \$9.5 billion reported at year-end 2008. Total Liabilities of \$7.4 billion were reported, an increase from \$7.2 billion reported at year-end 2008.
- **Cash Flow:** As of March 31, 2009, the Company reported cash and cash equivalents of \$1,027.6 million, a more than three-fold increase from the \$324.7 million reported at year-end 2008.
- **Current Ratio:** As of March 31, 2009, the Current Ratio (Current Assets/Current Liabilities) was 1.5, slightly higher than 1.3 at year-end 2008.
- **Leverage:** As of March 31, 2009, Total Liabilities were 76.7 percent of Total Assets; compared to 75.6 percent at year-end 2008.

Dun & Bradstreet Credit Score Class: As of June 4, 2009, the credit score was 1 (lowest risk), unchanged from the previous quarter.

Stock Performance: The Company's share price on June 30, 2009 was \$11.62. The 52-week range has been from \$5.54 to \$30.02, where the high was on June 30, 2008, and the low was on March 9, 2009.

SAS 70 Report: The SAS-70 report as of December 8, 2008 by Deloitte & Touche LLP revealed that no issues related to the TSP were determined. Dates of coverage are May 1, 2008 to October 31, 2008.

Significant Events:

- On June 18, 2009, R.R. Donnelley & Sons acquired Prospectus Central, LLC. Located in Fitzgerald, GA, Prospectus Central has powered R.R. Donnelley's RightProspectus offering, which provides mutual fund companies, variable annuity companies, retirement product companies, broker/dealers and clearing firms with cost-effective alternatives for distributing prospectuses to investors.
- On June 10, 2009, Quebecor World rejected R.R. Donnelley & Sons' June 8 proposal to acquire all its assets and assume certain liabilities. R.R. Donnelley's original May 12, 2009 proposal was modified in response to certain Quebecor World creditors and resubmitted on June 2 and June 8 of this year.
- On June 2, 2009, R.R. Donnelley & Sons enhanced its global business services and outsourcing platform by opening of a second facility in Manila, Philippines. With a focus on delivering advanced support services for litigation, review and contract drafting services, the new facility will also offer a broad portfolio of research and creative services to clients across many industries. The new R.R. Donnelley professionals in Manila join more than 60,000 R.R. Donnelley colleagues operating in nearly 40 countries.

Risk Mitigation: The current TSP contract was effective on March 20, 2006. If there were a disaster at the facilities currently producing our notices or statements, R.R. Donnelley & Sons would move that work from the affected facility to one or more of its other business sites. If R.R. Donnelley & Sons were to cease operations, we would have to pursue a new contract as soon as possible with other printing vendors but we consider this possibility to be very unlikely.

**R R Donnelley & Sons**  
**Income Statement**  
(in \$ millions)

	<u>03/31/09</u>	<u>12/31/08</u>	<u>03/31/08</u>	<u>12/31/07</u>
Net sales	2,455.6	11,581.6	2,997.1	11,587.1
Cost of Sales (excludes Depreciation & Amortization shown below)	1,882.8	8,576.3	2,218.2	8,532.4
Selling, General & Administrative Expenses	283.2	1,220.5	344.7	1,302.3
Restructuring and Impairment Charges - net	54.2	1,184.7	6.9	839.0
Depreciation & Amortization	148.0	640.6	157.6	598.3
Total Operating Expenses	<u>2,368.2</u>	<u>11,622.1</u>	<u>2,727.4</u>	<u>11,272.0</u>
Income from Continuing Operations	87.4	(40.5)	269.7	315.1
Interest Expense - net	59.1	226.4	57.0	227.3
Investment and Other Income (Expense) - net	<u>(0.3)</u>	<u>(2.4)</u>	<u>4.6</u>	<u>3.6</u>
Earnings from Continuing Operations before Income Taxes, and Minority Interest	<u>28.0</u>	<u>(269.3)</u>	<u>217.3</u>	<u>91.4</u>
Income Taxes	11.6	(83.9)	35.4	136.5
Minority Interest		6.3		3.3
Net Earnings from Continuing Operations	<u>16.4</u>	<u>(191.7)</u>	<u>181.9</u>	<u>(48.4)</u>
Income (loss) from Discontinued Operations, net of tax	0.0	1.8	0.5	(0.5)
Less: Income (loss) attributable to RR Donnelley common shareholders	<u>(2.5)</u>	<u>-</u>	<u>0.1</u>	<u>-</u>
Net Income/(Loss)	<u><b>13.9</b></u>	<u><b>(189.9)</b></u>	<u><b>182.5</b></u>	<u><b>(48.9)</b></u>

**R R Donnelley & Sons**  
**Balance Sheet**  
(in \$ millions)

	<u>03/31/09</u>	<u>12/31/08</u>	<u>03/31/08</u>	<u>12/31/07</u>
<b>ASSETS</b>				
Cash and cash equivalents	1,027.6	324.0	397.7	379.0
Restricted cash equivalents	0.2	7.9	7.3	63.9
Receivables, less allowance for doubtful accounts	1,706.3	1,903.2	2,255.3	2,181.2
Income taxes receivable	27.9	189.4	0.0	0.0
Inventories, net	592.2	695.7	733.9	709.5
Prepaid expenses and other current assets	88.6	104.6	83.8	85.5
Deferred income taxes	55.3	56.2	111.4	102.2
<b>Total Current Assets</b>	<b>3,498.1</b>	<b>3,281.0</b>	<b>3,589.4</b>	<b>3,521.3</b>
Property, plant and equipment net	2,462.8	2,564.0	2,788.3	2,726.0
Goodwill	2,431.7	2,425.9	3,294.0	3,264.9
Prepaid pension cost	-	15.6	839.7	833.2
Other intangible assets net	810.5	831.1	1,315.9	1,323.2
Other noncurrent assets	392.2	376.7	419.9	418.1
<b>Total Assets</b>	<b>9,595.3</b>	<b>9,494.3</b>	<b>12,247.2</b>	<b>12,086.7</b>
<b>LIABILITIES AND SHAREHOLDER'S EQUITY</b>				
Accounts payable	718.9	767.6	950.6	954.9
Accrued liabilities	764.5	795.7	979.0	1,085.3
Short-term and current portion of long-term debt	826.7	923.5	893.1	725.0
<b>Total Current Liabilities</b>	<b>2,310.1</b>	<b>2,486.8</b>	<b>2,822.7</b>	<b>2,765.2</b>
Long-term debt	3,603.3	3,203.3	3,597.8	3,601.9
Pension liability	482.7	491.5	-	128.9
Postretirement benefit obligations	292.5	291.9	252.6	247.9
Deferred income taxes	255.9	260.9	898.4	872.3
Other noncurrent liabilities	407.8	441.0	624.7	560.2
Liabilities of discontinued operations	0.4	0.4	1.7	3.0
<b>Total Liabilities</b>	<b>7,352.7</b>	<b>7,175.8</b>	<b>8,197.9</b>	<b>8,179.4</b>
<b>SHAREHOLDERS EQUITY</b>				
Common stock	303.7	303.7	303.7	303.7
Additional paid-in capital	2,892.2	2,885.7	2,864.7	2,858.4
Retained earnings	864.6	903.8	1,439.3	1,312.9
Accumulated other comprehensive income	-647.2	-580.7	413.1	341.3
Unearned compensation	-	-	-	-
Treasury stock, at cost	-1,195.7	-1,194.0	-971.5	-909.0
<b>Total Shareholders Equity</b>	<b>2,217.6</b>	<b>2,318.5</b>	<b>4,049.3</b>	<b>3,907.3</b>
Noncontrolling interests	25.0	-	-	-
<b>Total Liabilities and Shareholders Equity</b>	<b>9,595.3</b>	<b>9,494.3</b>	<b>12,247.2</b>	<b>12,086.7</b>
CURRENT RATIO: Current Assets/Current Liabilities	1.5	1.3	1.3	1.3
LEVERAGE: Total Liabilities/Total Assets	76.6%	75.6%	66.9%	67.7%

**R. R. Donnelley & Sons**  
**Statement of Cash Flows**  
(in \$ millions)

	<u>03/31/09</u>	<u>12/31/08</u>	<u>03/31/08</u>	<u>12/31/07</u>
Net cash inflow/(outflow) from operating activities from continuing operatio	538.4	1,015.9	125.7	1,176.1
Net cash inflow/(outflow) from investing activities	(72.2)	(351.2)	(170.0)	(2,510.9)
Net cash inflow/(outflow) from financing activities	249.3	(676.8)	48.4	1,476.2
Effect of exchange rate charges on cash	(12.2)	(42.9)	14.6	26.2
Net increase (decrease) in cash and cash equivalents	703.3	(55.0)	18.7	167.6
Cash and cash equivalents - beginning of the period	324.0	379.0	379.0	211.4
Cash and cash equivalents - end of the period	1,027.3	324.0	397.7	379.0



## MetLife

**General Information:** Metropolitan Life Insurance Company (MetLife) has been the annuity provider to the Thrift Savings Plan since 1987. The contract is competitively bid every five years. In January 2006, MetLife was re-awarded the TSP annuity provider contract.

**Assessment:** MetLife is a leading provider of insurance and financial services with operations throughout the United States and Latin America, Europe, and Asia. MetLife reaches more than 70 million customers around the world and is the largest life insurer in the United States, based on life insurance in force. MetLife's current financial position is strong and there is no indication at this time that MetLife will be unable to meet its contractual obligations to the TSP.

**Current Financial Condition:** As of March 31, 2009, MetLife reported Total Revenues of \$10.2 billion, down 12 percent from the \$11.6 billion reported for the same period of 2008.

- **Income Statement:** As of March 31, 2009, MetLife reported a Net Loss of \$574 million, a decrease from Net Income of \$625 million reported in the same period of 2008. This is the first loss reported for MetLife since we have done these quarterly assessments.
- **Balance Sheet:** As of March 31, 2009, Total Assets of \$491.4 billion were reported, a decrease of \$10.2 billion from \$501.7 billion reported at year-end 2008. Total Liabilities were \$468.0 billion in the first quarter of 2009, a decrease of \$9.7 billion from the \$477.7 billion at year-end 2008.
- **Cash Flow:** The Company's short-term liquidity position, defined as cash and cash equivalents, was \$19.4 billion and \$24.2 billion at March 31, 2009 and year-end 2008, respectively, which reflected a 20 percent decrease.
- **Leverage:** As of March 31, 2008, Total Liabilities were 95.2 percent of Total Assets, flat from 95.2 percent at year-end 2008.
- **Current Ratio:** N.A. (MetLife does not present current assets and current liabilities in its balance sheet presentation).
- **Company Ratings:** As of May 7, 2009, when MetLife submitted its filing with the SEC, its financial strength ratings were as follows: (unchanged from year-end)

<b><i>Rating Agency</i></b>	<b><i>Rating</i></b>	<b><i>Descriptor</i></b>
<b>A.M. Best Company</b>	<b>A+</b>	<b>Superior</b>
<b>Fitch Ratings</b>	<b>AA</b>	<b>Very Strong</b>
<b>Moody's Investor Services</b>	<b>Aa2</b>	<b>Excellent</b>
<b>Standard &amp; Poor's</b>	<b>AA-</b>	<b>Very Strong</b>

**Dun & Bradstreet Credit Score Class:** As of June 4, 2009, the credit score was 3 (moderate risk), the same as the prior quarter.

Stock Performance: The MetLife closing share price on June 30, 2009, was \$30.01. The 52-week range for stock prices was from \$11.37 to \$65.50; the high was on September 19, 2008, and the low was on March 6, 2009.

SAS 70 Report: There is no SAS report available.

Significant Events:

- On June 30, 2009, MetLife issued \$500 million in 10.750 percent Fixed-to-Floating Rate Junior Subordinated Debentures which are due in 2069.
- On June 3, 2009, MetLife Global Funding I launched \$1.4 billion in a two-part sale including \$1 billion in five-year fixed-rate notes and \$400 million in two-year floating rate notes. The joint lead managers on the offering are Barclays, JP Morgan Chase, and UBS.
- On June 2, 2009, A.M. Best Co. has assigned a debt rating of "a-" to the \$1.25 billion issue of 6.75 percent of Senior Notes, due 2016 of MetLife, Inc. The rating outlook is stable. Other MetLife ratings are unchanged.
- As of March 31, 2009 and year-end 2008, MetLife had outstanding \$5.9 billion and \$2.7 billion in short-term debt, respectively, and \$11 billion and \$9.7 billion in long-term debt, respectively. Short- and long-term debt includes MetLife Bank funding from the Federal Reserve Bank of New York and the Federal Home Loan Bank (FHLB) of NY as well as the above-mentioned advances from the FHLB of Boston.

Risk Mitigation: The Company ratings show that MetLife continues to have adequate reserves to pay all annuities into the future. It is the Board's practice to select only annuity providers that meet the highest standards. By requiring that providers be licensed to do business in all 50 states and the District of Columbia, we ensure that state insurance funds would be available to reimburse annuitants should a loss occur and that the provider would meet the most stringent state regulations.

**MetLife, Inc**  
**Income Statement**  
(in \$ millions)

	03/31/09	12/31/08	03/31/08	12/31/07
<b>Revenues</b>				
Premiums	6,122	25,914	6,291	27,895
Universal life and investment type product policy fees	1,183	5,381	1,397	5,311
Net investment income	3,263	16,296	4,297	19,006
Other revenues	554	1,586	369	1,533
Net investment gains (losses)	(906)	1,812	(730)	(738)
<b>Total Revenues</b>	<b>10,216</b>	<b>50,989</b>	<b>11,624</b>	<b>53,007</b>
<b>Expenses</b>				
Policyholder benefits and claims	6,582	27,437	6,583	27,828
Interest credited to policyholder account balances	1,168	4,787	1,233	5,741
Policyholder dividends	424	1,751	429	1,726
Other expenses	3,002	11,924	11,924	11,673
<b>Total Expenses</b>	<b>11,176</b>	<b>45,899</b>	<b>20,169</b>	<b>46,968</b>
Income from continuing operations before provision for income taxes	(960)	5,090	832	6,039
Provision for income taxes	(376)	1,580	207	1,759
<b>Income from continuing operations</b>	<b>(584)</b>	<b>3,510</b>	<b>625</b>	<b>4,280</b>
Less: Net income (loss) attributable to noncontrolling interests	(4)	-	12	-
Income(loss) from discontinued operations, net of income taxes	36	(301)	35	37
Income before cumulative effect of a change in accounting, net of income taxes	(544)	3,209	648	4,317
Less: Preferred Stock Dividends	30	-	33	-
Cumulative effect of a change in accounting, net of income taxes	-	-	-	-
<b>Net income/(loss)</b>	<b>(574)</b>	<b>3,209</b>	<b>615</b>	<b>4,317</b>
Preferred stock dividends	-	125	-	137
<b>Net income available to common shareholders</b>	<b>(574)</b>	<b>3,084</b>	<b>615</b>	<b>4,180</b>

**MetLife, Inc.**  
**Balance Sheet**  
(In \$ millions)

	03/31/09	12/31/08	03/31/08	12/31/07
<b>ASSETS</b>				
Investments:				
Fixed maturities	191,415	188,251	244,088	242,242
Trading securities	922	946	808	779
Equity securities	2,817	3,197	5,533	6,050
Mortgage and consumer loans	53,044	51,364	47,777	47,030
Policy loans	9,851	9,802	10,739	10,419
Real estate and real estate joint ventures held for investment	7,380	7,585	6,962	6,597
Real estate held for sale	1	1	1	172
Other limited partnership interests	5,365	6,039	6,349	6,155
Short term investments	10,896	13,878	2,612	2,648
Other invested assets	15,130	17,248	14,357	12,642
<b>Total investments</b>	<b>296,821</b>	<b>298,311</b>	<b>339,226</b>	<b>334,734</b>
Cash and cash equivalents	19,424	24,207	10,874	10,368
Accrued investment income	3,142	3,061	3,382	3,630
Premiums and other receivables	18,514	16,973	14,998	14,607
Deferred policy acquisition costs	20,754	20,144	22,085	21,521
Current income taxes recoverable	-	-	430	303
Deferred income tax assets	6,349	4,927	-	-
Assets of subsidiaries held for sale	-	946	-	-
Goodwill	5,010	5,008	5,094	4,910
Other assets	7,028	7,262	8,473	8,330
Separate account assets	114,366	120,839	152,570	160,159
<b>Total Assets</b>	<b>491,408</b>	<b>501,678</b>	<b>557,132</b>	<b>558,562</b>
<b>LIABILITIES AND SHAREHOLDER'S EQUITY</b>				
Future policy benefits	131,609	130,555	134,047	132,262
Policyholder account balances	148,568	149,805	141,530	137,349
Other policyholder funds	8,136	7,762	10,631	10,176
Policyholder dividends payable	846	1,023	993	994
Policyholder dividend obligation	-	-	119	789
Short term debt	5,878	2,659	632	667
Long term debt	11,042	9,667	9,652	9,628
Collateral financing arrangements	5,242	5,192	5,792	5,732
Junior subordinated debt securities	2,691	3,758	4,474	4,474
Shares subject to mandatory redemption	-	-	159	159
Liabilities of subsidiaries held for sale	-	748	-	-
Current income taxes payable	635	342	-	-
Deferred income taxes payable	-	-	1,462	2,457
Payables for collateral under securities loaned and other transactions	24,341	31,059	46,649	44,136
Other liabilities	14,625	14,284	15,423	14,401
Separate account liabilities	114,366	120,839	152,570	160,159
<b>Total Liabilities</b>	<b>467,979</b>	<b>477,693</b>	<b>524,133</b>	<b>523,383</b>
<b>STOCKHOLDERS EQUITY</b>				
Preferred stock	1	1	1	1
Common stock	8	8	8	8
Additional paid in capital	16,860	15,811	17,600	17,098
Retained earnings	21,829	22,403	20,526	19,884
Treasury stock, at cost	(230)	(236)	(4,108)	(2,890)
Accumulated other comprehensive income (loss)	(15,358)	(14,253)	(1,028)	1,078
<b>Total Stockholders Equity</b>	<b>23,110</b>	<b>23,734</b>	<b>32,999</b>	<b>35,179</b>
Noncontrolling interests	319	251	-	-
<b>Total Equity</b>	<b>23,429</b>	<b>23,985</b>	<b>32,999</b>	<b>35,179</b>
<b>Total Liabilities and Stockholders Equity</b>	<b>491,408</b>	<b>501,678</b>	<b>557,132</b>	<b>558,562</b>
LEVERAGE: Total Liabilities/Total Assets	95.23%	95.22%	94.08%	93.70%

**MetLife, Inc.**  
**Statement of Cash Flows**  
(in \$ millions)

	03/31/09	12/31/08	03/31/08	12/31/07
Net cash inflow/(outflow) from operating activities	(985)	10,703	3,543	9,962
Net cash nflow/(outflow) from in investing activities	(1,618)	(2,671)	(7,738)	(10,644)
Net cash nflow/(outflow) from financing activities	(2,168)	6,188	4,654	3,943
Change in cash and cash equivalents	(4,815)	13,871	506	3,261
Cash and cash equivalents - beginning of the period	24,239	10,368	10,368	7,107
Cash and cash equivalents - end of the period	19,424	24,239	10,874	10,368

## **The Active Network, Inc.**

General Information: The Active Network, Inc. purchased the InfoSpherix division from Spherix in August 2007. A new contract was awarded October 10, 2008 that became effective in March 2009.

As a privately held firm, The Active Network is not required to make its financial statements publicly available, but has agreed to provide them to the Agency under a non-disclosure agreement.

The Company's application services are used by event organizers, parks and recreation department administrators, and sports league administrators to provide online registration, transaction processing, and data management. The Company markets its services in North America, Europe, China, and Australia/New Zealand, managing online entry, software needs and websites for over 1,000 events, tournaments, golf courses and facilities in these regions. About 99 percent of its sales are in the United States and Canada. Revenues consist of fees received for registration services, software licensing, software maintenance, subscription revenues related to hosting arrangements, and marketing services.

Assessment: The Active Network, Inc. was founded in 1998 and has shown a pattern of rapid growth through acquisition. During the period 2004-2007, the Company was ranked as one of the fastest growing technology companies by Deloitte & Touche and recognized as one of the fastest growing private companies in the United States by Inc. magazine. Ranked by percentage revenue growth over five years, the Company grew 576 percent from 2003 to 2007 and captured 285<sup>th</sup> place overall on Deloitte's 2008 Technology Fast 500 list.

These acquisitions have strengthened The Active Network's presence in such business segments as sports marketing, online registration, data management, and tee time reservations; however, it remains to be seen whether the Company can achieve and sustain long-term profitability. We will continue to monitor The Active Network's financial data to ensure they remain able to fulfill the terms of the call center contract.

Dun & Bradstreet Credit Score Class: As of June 4, 2009, the credit score was 2 (slight risk) unchanged from the previous quarter.

Stock Performance: None. The Active Network, Inc. is a privately held firm.

SAS 70 Report: The Company does not have this report at this time but is in the process of establishing a project plan to obtain it in the future.

### Significant Events:

- As of June 9, 2009, Active.com® division has been selected as the technology provider for iHoops, the official youth basketball initiative of the NCAA and NBA, and will be launched this fall. iHoops will provide supporting services and programs for youth

## **BlackRock, Inc.**

General Information: BlackRock, Inc., founded in 1988 in New York, is one of the leading investment management companies in the U.S. The firm's products include a spectrum of fixed income and mutual funds, as well as investment tools, outsourcing and advisory services to institutional investors. It also offers risk management and investment technology services to insurance companies, finance companies, pension funds, foundations, REITs, commercial and mortgage banks, savings institutions and government agencies. These services are provided under the brand name BlackRock Solutions to clients in over 60 countries, primarily the United States, the United Kingdom, Japan and Australia.

### Significant Events:

- On June 16, 2009, BlackRock, Inc. announced that it received written notice from Barclays PLC that Barclays' Board of Directors accepted BlackRock, Inc.'s offer to acquire Barclays Global Investors ("BGI"). Barclays also notified BlackRock, Inc. that its Board will recommend the transaction to Barclays' shareholders for approval at a special meeting to be held in early August 2009. The TSP assets in four investment funds are managed by BGI. BlackRock, Inc. agreed to acquire the Global Investors business from Barclays in a cash and stock deal that will boost client assets under management to about \$2.7 trillion, making the firm the largest of its type in the world. The transaction is subject to approval by Barclays' shareholders and regulators, and is expected to close in the fourth quarter, giving Barclays a 19.9% stake in BlackRock, Inc.
- On May 21, 2009, BlackRock, Inc. announced that its Board of Directors declared a quarterly cash dividend of \$0.78 per share of common stock, which was paid on June 23, 2009 to shareholders of record at the close of business on June 8, 2009.

**BlackRock, Inc.**  
**Income Statement**  
(in \$ millions)

	03/31/09	12/31/08	3/31/2008	12/31/2007
<b>Revenue</b>				
Investment advisory and administration base fees				
Related parties	\$507	\$2,961	\$802	\$2,640
Other third parties	292	1,271	330	1,370
Investment advisory performance fees	11	177	42	350
Investment advisory and administration base and performance fees	810	4,409	1,174	4,360
BlackRock Solutions and advisory	140	406	60	198
Distribution fees	25	139	35	123
Other revenue	12	110	31	164
Total revenue	987	5,064	1,300	4,845
<b>Expenses</b>				
Employee compensation and benefits	351	1,815	469	1,767
Portfolio administration and servicing costs		-		
Related parties	104	102	132	78
Other third parties	25	495	24	470
Amortization of deferred mutual fund sales commissions	27	130	30	108
General and administration	151	745	212	870
Restructuring charges	22	38	-	-
Amortization of intangible assets	36	-	37	130
Termination of closed-end fund administration and servicing	-	146		128
Fee sharing	-	-		-
Total expenses	716	3,471	904	3,551
Operating income	271	1,593	396	1,294
<b>Non-operating income (expense)</b>				
Net gain (loss) on investments	(172)	(573)	(20)	504
Interest and dividend income	8	65	18	74
Interest expense	(15)	(66)	(18)	(49)
Total non-operating income (expense)	(179)	(574)	(20)	529
Income before income taxes	92	1,019	376	1,823
Income tax expense	30	388	130	464
Net income	62	631	246	1,359
Less: Net income (loss) attributable to non-controlling interests	(22)	(155)	(20)	364
<b>Net income attributable to BlackRock, Inc.</b>	<b>84</b>	<b>786</b>	<b>266</b>	<b>995</b>



**BlackRock, Inc.**  
**Balance Sheet**  
(in \$ millions)

	03/31/09	12/31/2008	3/31/2008	12/31/2007
<b>Assets</b>				
Cash and cash equivalents	1,793	2,032	1,194	1,656
Accounts receivable	953	901	1,491	1,236
Due from related parties	110	309	254	175
Investments	1,137	1,429	1,923	2,000
Separate account assets	2,452	2,623	4,148	4,670
Deferred mutual fund sales commissions, net	120	135	170	175
Property and equipment (net of accumulated depreciation of \$277 at March 31, 2009 and \$259 at December 31, 2008)	256	260	271	266
Intangible assets (net of accumulated amortization of \$360 at March 31, 2009 and \$324 at December 31, 2008)	6,405	6,441	6,544	6,553
Goodwill	5,736	5,533	5,500	5,520
Other assets	261	261	322	310
<b>Total assets</b>	<b>19,223</b>	<b>19,924</b>	<b>21,816</b>	<b>22,561</b>
<b>Liabilities</b>				
Accrued compensation and benefits	221	826	419	1,087
Accounts payable and accrued liabilities	551	545	1,104	789
Due to related parties	116	103	112	114
Short-term borrowings	200	200	300	300
Convertible debentures	246	245	-	-
Long-term borrowings	697	697	947	947
Separate account liabilities	2,452	2,623	4,148	4,670
Deferred tax liabilities	1,783	1,826	2,019	2,060
Other liabilities	546	299	374	420
<b>Total liabilities</b>	<b>6,812</b>	<b>7,364</b>	<b>9,423</b>	<b>10,387</b>
<b>Commitments and contingencies (Note 13)</b>				
<b>Temporary equity</b>				
Redeemable non-controlling interests	134	266	579	578
Convertible debentures	3	-	-	-
<b>Total temporary equity</b>	<b>137</b>	<b>266</b>	<b>579</b>	<b>578</b>
<b>Permanent Equity</b>				
BlackRock, Inc. stockholders' equity				
Common stock, \$0.01 par value;	-	1	1	1
Shares authorized: 500,000,000 at March 31, 2009 and December 31, 2008;				
Shares issued: 48,301,735 at March 31, 2009 and 118,573,367 at December 31, 2008;				
Shares outstanding: 47,161,099 at March 31, 2009 and 117,291,110 at December 31, 2008				
Preferred stock (Note 12)	1	-	-	-
Additional paid-in capital	10,471	10,473	10,294	10,274
Retained earnings	1,961	1,982	1,760	1,622
Accumulated other comprehensive (loss)	(192)	(186)	92	71
Escrow shares, common, at cost (911,266 shares held at March 31, 2009 and December 31, 2008)	(143)	(143)	(188)	(188)
Treasury stock, common, at cost (229,370 and 370,991 shares held at March 31, 2009 and December 31, 2008, respectively)	(25)	(58)	(144)	(184)
<b>Total BlackRock, Inc. stockholders' equity</b>	<b>12,073</b>	<b>12,069</b>	<b>11,814</b>	<b>11,596</b>
Nonredeemable non-controlling interests	201	224	-	-
<b>Total permanent equity</b>	<b>12,274</b>	<b>12,293</b>	<b>11,814</b>	<b>11,596</b>
<b>Total liabilities, temporary equity and permanent equity</b>	<b>19,223</b>	<b>19,923</b>	<b>21,816</b>	<b>22,561</b>
<b>Total liabilities/Total assets</b>				
	35.4%	37.0%	43.2%	46.0%

**BlackRock, Inc.**  
**Statement of Cash Flows**  
**(in \$ millions)**

	03/31/09	12/31/08	3/31/2008	12/31/2007
Net cash inflow/(outflow) from operating activities	(126)	1,916	(130)	587
Net cash inflow/(outflow) from investing activities	104	(394)	(134)	(1,068)
Net cash inflow/(outflow) from financing activities	(201)	(887)	(205)	959
Change in cash and cash equivalents	<u>(239)</u>	<u>376</u>	<u>(462)</u>	<u>496</u>
Cash and cash equivalents - beginning of the period	2,032	1,656	1,656	1,160
Cash and cash equivalents - end of the period	<b>1,793</b>	<b>2,032</b>	<b>1,194</b>	<b>1,656</b>